

# Collected Personal and Business Papers of Louis and Jacob Blaustein

MS 400

**Special Collections**  
**The Milton S. Eisenhower Library**  
**The Johns Hopkins University**

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## Descriptive Summary

Record Group No.:	ms400
Title:	Collected Personal and Business Papers of Louis and Jacob Blaustein
Creator:	Blaustein Family
Repository:	Johns Hopkins University. Special Collections.
Extent:	858 cubic feet
Languages Represented:	.
Scope and Content Note:	Collected Personal and Business.....

## Administrative Information

### Series I: Subject Files, Part I

Series 1, 2 and 4 consist of subject files maintained by Jacob Blaustein. They are physically separate because they were in three different locations when the collection was acquired. They also have their own unique filing systems, indicating that they were meant to be kept separately. There is some overlap in subjects among the series, and while this in some cases means duplicate material, it is necessary to consult the relevant subject files in all three series to ensure that all the related material has been covered. The bulk of the files in all three series cover the years 1946-1968. There is very little that documents either Blaustein's life or business prior to the Supreme Court's dismissal of the lawsuit brought by the Blausteins against Standard Oil of Indiana (see Series 6).

Although similar in content, the three series do have slightly different emphases. Series 1, which Jacob Blaustein referred to as his "Special Files," are the most extensive and provide details of his complex and successful career in business, philanthropy, and diplomacy. They are arranged in the original numeric system, and is the set of files that Blaustein would have consulted while at his office. Series 2 and Series 4 contain the files that he consulted when working off-site, and while often covering the same subjects, are less extensive than those in Series 1. These two series are arranged in Blaustein's original alpha-numeric sequence. There are unpublished index binders available for all of these series on-site.

In general, the files contain published material, transcripts of phone conversations, copies of correspondence, invitations, legal papers, details of J. Blaustein's many business and diplomatic trips, news clippings, and budgets, agendas, minutes and speeches.

Jacob Blaustein's work in business, philanthropy and diplomacy were spread over the three decades encompassing the Second World War and its aftermath, the ascent of the United Nations, the beginnings of the new state of Israel, and the growth of the petroleum industry in the United States. The Special Files in Series 1 reflect the dedication of an industrialist who believed strongly in the possibility of a peaceful world and the correctness of humanitarian effort.

The bulk of the files cover the period 1940-1970 as well as some business files from the 1930s and provide details of his complex and successful career in business, philanthropy and diplomacy. The extensive files, originally maintained by Jacob Blaustein's office staff, were numbered 1-4637, and this numerical order has been retained. The condition of the papers is good, and the items within each file are mostly arranged in chronological order. Much of the material is in published form or typescript, some with annotations by Jacob Blaustein or his secretary. The files contain published material, transcripts of phone conversations, copies of correspondence, invitations, legal papers, details of Blaustein's many business and diplomatic trips, news clippings, budget reports, and papers related to the oil business and to Blaustein's service with the American Jewish Committee.

Files 1 through 65 deal largely with the business activities of Pan American Petroleum and Transport Co. in the 1930s and 1940s. Employee relations, minor matters of litigation, stock reports, insurance matters, and transport of crude petroleum are among the subjects covered. When Pan American Petroleum and Transport Company merged into Standard Oil of Indiana, Jacob Blaustein became a member of Standard Oil's board. A very large file (#1763) includes board minutes, schedules, Blaustein's notes, company projections, financial quotes, and meetings with John Swearingen, president and later chairman of the board. Business papers related to Standard Oil (Ind.), Pan American, American Oil, and Union Trust reflect human resources' issues and corporate/employee structures in the mid-20th century: insurance, health, retirement, employee relations, employee contributions, and public relations, all of which were matters that required Blaustein's attention as a board member. Annual reports, minutes, organization charts of the Standard Oil (Ind.) Board of Directors' meetings are filed (#1868) in Series 1. File #2160 (1957) includes an emergency manual for Standard Oil Directors providing directions for resumption of business after a possible nuclear strike in Chicago, and reflects the very real tensions prevalent in the mid-twentieth century.

Several files relate to the acquisition of tankers formerly used during WW II and later re-fitted for private businesses such as the American Trading and Petroleum Company. Files describing negotiations with the US government for one of the company's ships, the American Trader, are included. Another Blaustein family member, Dr. Morton Blaustein, is represented in a large file (#1204). The papers describe Morton's attention to business matters while his father was often called to national and international responsibilities.

Of interest too is a file that relates in a special way to Amoco's contribution to the history of American flight. In File 2602 is a copy of the receipt for ten drums of Amoco gas that fueled Charles Lindbergh's trans-Atlantic flight to Paris in April, 1927. Prior to Lindbergh's scheduled departure, the Standard Oil Company (California) phoned Jacob Blaustein and told him their shipment of gasoline would not arrive in time for the flight and asked that the American Oil Company rush an emergency shipment to Lindbergh. The fuel was shipped from Baltimore on the B&O Railroad to Hempstead, Long Island.

The philanthropic service of the Blaustein family is more fully described in Series 5: Philanthropy, but Series I also includes many files dealing with the Jewish Federation & Welfare Council, the Jewish Welfare Fund, the Jewish Telegraphic Agency, distributions of the Louis and Henrietta Foundation, and Blaustein's contributions to the American Democratic Party. One extensive file (#285, 1956-1971) provides a thorough review of Blaustein's activities and schedules on behalf of the American Jewish Committee (AJC) and his ties with John Slawson, vice-president of the organization. File #333 contains annual reports of the Committee, and #2314 contains the continued selections of Blaustein as Honorary President after his official post of President ended.

Jacob Blaustein's attention often turned to the needs of the Baltimore community. Through the resources of the family's foundations, the clock atop the Mt. Royal Baltimore and Ohio Station, part of the Maryland Institute of Art (#4117) was repaired; a painting of Mrs. Elijah Etting was purchased for the Maryland Historical Society (#2364); a portrait of Lord Baltimore was acquired for the Peale Museum (#2086); and a lecture series was established for the Johns Hopkins Department of Philosophy (#4067). Blaustein was trustee of the Baltimore Museum of Art and took an active interest in the business of the museum (#3299).

All of Jacob Blaustein's business and philanthropy did not go unnoticed. A testimonial dinner in his honor was presented by the Palestine Economic Corporation in NY, December 1954 (File #1824) at which broadcaster Edward R. Murrow was the speaker. Locally, the Ad Club of Baltimore celebrated Blaustein with a testimonial May 25, 1955 (File #1914); and he was awarded an honorary degree by Lehigh University, June 18, 1956 (File #2985). In 1961, Mr. and Mrs. Blaustein were invited to dinner at the White House with the Kennedys (File #2033).

A large part of Series 1 describes Blaustein's extraordinary effort and successes at international diplomacy. Several files are of particular interest. File #416 documents Blaustein's personal relationship with President Harry S Truman, including accounts of his many conferences with Truman related to Israeli/U.S. issues, descriptions of Blaustein's diplomatic efforts with the administration (1948-1952) during the period of claims against Germany, and correspondence related to Truman's personal visit to Alto Dale, September 29, 1945. Other files note Blaustein's association with major American political figures including Averell Harriman (#1527), Adlai Stevenson (#1530), President Dwight David Eisenhower (#1560), Sherman Adams (#1561), then Vice-President Richard Nixon (#2698), John Foster Dulles (#1589), and President Lyndon Johnson (# 2277). Another interesting encounter was with the then President-elect John F. Kennedy, Sept. 18, 1960 (File #2890).

Other significant files cover Jacob Blaustein's appointment as delegate to the United Nations 10th Assembly in 1955 and the close personal friendship and working relationship he enjoyed with Secretary General Dag Hammarskjöld (Files #1936, #2041 and others listed under "United Nations" in Binder C). Blaustein was allowed several-hour conferences with Hammarskjöld during which they discussed openly Israeli/Arab problems and other issues before the Assembly. During a meeting on August 3, 1959, the Secretary General remarked that in conversations with Blaustein, he told Blaustein everything "including even personal references and opinions of personages." He continued that this would normally be considered indiscreet, "but over the years he [Hammarskjöld] has never found Jacob Blaustein to violate his confidences." Other persons noted in the files include Henry Cabot Lodge, Ralph J. Bunche, Andrew Cordier (#2278), and George V. Allen.

Jacob Blaustein's papers reflect his sensitive efforts to reconcile the beginnings of the new Jewish State with his own attention to considerations of the American government. In the files are copies of correspondence with distinguished Israeli leaders of the period, David Ben-Gurion, Golda Meir, Menachem Begin, and Abba Eban. Blaustein's support of the Democratic National Committee and his association with American government officials is evident. Several files describe his working relationship and friendship with John J. McCloy, the U.S. High Commissioner for Germany in 1949 and George McGee, Assistant Secretary of State (1950s) and later Ambassador to Germany. In the files are Blaustein's and the AJC's opinions related to the problems of displaced persons, human rights, and immigration. As early as 1946, under Blaustein's leadership, the AJC was working for reparations from the German government for persons forced into slave labor. Files of historical interest are #329, describing Palestine (1944-1946) during the period of restricted immigration, and #342, reporting conditions in European Jewish Communities during the 1940s Nazi occupation.

Clearly Blaustein was dedicated to building a homeland for the world's Jewry after the sufferings of so many in the 1940s. But it is also apparent, as emphasized in many of Blaustein's addresses, that he believed that citizens of the U.S. were Americans and the citizens of Israel were Israelis (address in Pittsburgh 4/16/1950 File #1170). His agreement with Ben-Gurion in 1950 and the reaffirmation in 1961 appear to be the basis of what defines the relationship between Israel and Jews in other countries. This was emphasized too in one of Blaustein's important addresses (File #714) at Columbia in June 1964. Blaustein returns to this tenet often in his dealings with Zionist organizations, some represented by Nahum Goldmann.

Jacob Blaustein met with Konrad Adenauer in London on February 12, 1952. File #1444 describes this conversation in which Blaustein discussed the position of the American Jewish Committee with that of the government of post-war Germany. The Committee was concerned about former Nazis who had acquired positions in the new German government. This was also the period when negotiations with Germany were ongoing – deriving from the Conference on Jewish Material Claims against Germany [1951-1966], of which Blaustein was Senior Vice President. File #1461 contains extensive material related to the planning, attendees, and results of the Conference and the on-going distribution of funds from the reparation settlements. Other files (#4055, #4513) include letters, schedules, reports, and Blaustein's contributions to the meetings. File #2249 contains material related to Saul Kagan, who served as Secretary of the Conference. Of particular interest is File #2150, describing the cooperation between Blaustein and Mark Uveeler, Director, Department of Cultural & Educational Reconstruction in distributing monies received from the post-war German government. File #2232 German Claims Conference includes other information about the distribution of funds.

Blaustein's association with other persons in that critical period in world history are represented in other files: File #1275 – Teddy Kollek, Director General of Ben-Gurion's office; File #417 – Jacob Landau who was Director-in-Chief of the Jewish Telegraphic Agency, a world-wide system that distributed Jewish news from all over the world; and File # 1460 – Henry Bryoade, who became Assistant Secretary of State for Near Eastern Affairs. The Bryoade file is important because it contains Blaustein's peace initiatives with Ahmed Hussein, the Egyptian Ambassador to the U.S. and correspondence related to Blaustein's proposed trip into Egypt for a meeting with Nassar in 1954. Blaustein was notified only when he arrived in Paris that the meeting was canceled.

Blaustein was well-known in U. S. government circles, and on July 21, 1956, he presented a statement before the Senate Appropriations Committee (File #2117) on behalf of refugees worldwide. Another important address in this part of the collection is Blaustein's testimony (January 23, 1950, File #749) before the U. S. Senate in favor of the Convention on the Prevention and

Punishment of Genocide. In 1959, at the invitation of Polish Ambassador Remuald Spasowski, Blaustein traveled to Poland where he met with heads of government, visited industrial plants, and inquired into the situation of Polish Jews. Blaustein created a very detailed report (File #2700) after his return to the U. S. and gave briefings at the State Department. Blaustein also proposed to U. S. Attorney General Herbert Brownell a plan to establish a National Commission of Internal Security and Individual Freedoms (File #1733). Although this commission was never formed, its purpose reflects Blaustein's concern for the internal safety of the U. S. and the need for objective standards to assess charges of perceived disloyalty against employees.

Another large file in Series 1 (#3548) describes Blaustein's relationship with the Baltimore Catholic archdiocese, Cardinal Lawrence J. Shehan, and the Vatican Councils of the period. During this time the American Jewish Committee had sought to have the Catholic bishops issue a statement deploring any display of anti-Jewish hatred or persecution. The 2nd Vatican Council in 1965 issued a Declaration that repudiated the charge of the collective guilt of Jews for the death of Jesus and was viewed as an important act of justice long overdue. The file includes correspondence, clippings, and accounts of meetings relating to this ecumenical achievement.

During his lifetime, Blaustein was celebrated in various ways with awards and commendations. His contributions were also described in the published works of American author Barnet Litvinoff (File #4553) in *Ben-Gurion of Israel* (New York: Praeger, 1954) and *A Peculiar People: Inside World Jewry Today* (London: Weidenfeld & Nichols, 1969). In the latter book, Litvinoff wrote this personal observation of Jacob Blaustein: "He wears his wealth lightly, in the American way, is easily approachable, and likes to be everybody's friend. Taking the affairs of world Jewry deeply to heart, . . . he has never neglected his domestic responsibilities as a prominent and fortunate citizen" (p. 48).

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- 1.90 1878 American Oil Company - Elections to Boards and Exec. Committees - Jacob Blaustein and Alvin Thalheimer
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- 1.90 1887 Pan American Production Company - General
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- 1.92 1946 United Nations - Office of International Conference, Sagona, Jos. S.
- 1.92 1947 United Nations - U.S. Mission - Watson, Albert S., Exec. Director
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- 1.92 1949 United Nations - Wilcox, Francis O., Assistant Sec. of State for International Affairs
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- 1.92 1953 AJC - Hanes, John W., Jr., Spec. Asst. to Sec. of State
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1.93 1973 AJC - Committee on Israel

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1.93 1975 AJC - Riverton Study

1.93 1976 Jacob Blaustein Address - American Jewish Tercentenary June 1, 1955 NY

1.93 1977 Alto Dale - Offers for Purchase of Property

1.93 1978 American Oil Company - Merit Increases

1.93 1979 American Oil Company - Organization Chart Manual

1.93 1980 United Nations - Biography - Jacob Blaustein

1.93 1981 Jacob Blaustein Address - United Nations Statements, Talks, Addresses

1.93 1981 United Nations - Addresses, Statements, Talks

1.93 1982 American Oil Company - Audit of Securities

1.93 1983 American Oil Company - Personnel

1.93 1984 United Nations - (Jacob Blaustein Delegate) - Public Correspondence

1.93 1985 City of New York Committee for 1956 Olympic Games

1.93 1986 United Nations - Clippings (General)

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1.93 1988 United Nations - Proceedings of the Assembly

1.93 1989 Blaustein, Louis - Start American Oil Co. (Nathan Blaustein Guaranty)

1.93 1990 Blaustein, Morton K. - PhD Dissertation

1.93 1991 Advertising Club of Baltimore - Jacob Blaustein Booklet Mailing List

1.93 1992 Standard Oil (Indiana) - Reports (Public)

1.93 1993 United Nations - U. S. Mission - Currey, Miss Charmion

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1.210 Israel - Arab Refugees

1.210 *Fortune* Magazine, 1949

1.210 UN Scientific Conference, 1949

1.210 Palestine 1948, 1949

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1.216 Board Meeting - 9/15/49  
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- 1.217 Knox, Frank
- 1.217 Lamport, Arthur
- 1.217 Landau [Jacob and Ida]
- 1.217 Landau - Waldman re Pan American Jewish Congress
- 1.217 Landau - Waldman - South America
- 1.217 Landau, Jacob - South America (closed)
- 1.217 Landau, Jacob (to take up upon return from South America)
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- 1.218 Louisville
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- 1.218 Manitowoc, Wis.
- 1.218 Meeting at Alto Dale 1/20/38
- 1.218 Memphis
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- 1.218 Mobile
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## Series II: Subject Files, Part II

Series 1, 2 and 4 consist of subject files maintained by Jacob Blaustein. They are physically separate because they were in three different locations when the collection was acquired. They also have their own unique filing systems, indicating that they were meant to be kept separately. There is some overlap in subjects among the series, and while this in some cases means duplicate material, it is necessary to consult the relevant subject files in all three series to ensure that all the related material has been covered. The bulk of the files in all three series cover the years 1946-1968. There is very little that documents either Blaustein's life or business prior to the Supreme Court's dismissal of the lawsuit brought by the Blausteins against Standard Oil of Indiana (see Series 6)

Series 2 and Series 4 contain the files that he consulted when working off-site, and while often covering the same subjects, are less extensive than those in Series 1. These two series are arranged in Blaustein's original alpha-numeric sequence. There are unpublished index binders available for all of these series on-site. In general, the files contain published material, transcripts of phone conversations, copies of correspondence, invitations, legal papers, details of J. Blaustein's many business and diplomatic trips, news clippings, and budgets, agendas, minutes and speeches.

Jacob Blaustein maintained a rigorous work schedule at his home, Alto Dale, as well as in his business offices (Interview, Sunday Sun Feb 26, 1961, Series 1 File #2980). Series 2 contains the papers that had been stored there. The files were assigned a letter and double number designation (A-1-1; A-1-2; A-1-3...). This system has been retained. Groupings of files follow a broad alphabetical order: for example, the broad subject of Files A-1-1 to A-4-8 is the American Jewish Committee (AJC). Sub-headings related to the AJC include Annual Meeting (A-2-21), Middle East Situation (A-2-4), Ben-Gurion (A-1-11). Within the broader subject of United Nations Files (C-3-24 to C-4-15) are such sub-headings as Ralph Bunche (C-3-32), Human Rights Program (C-4-7), and soldiers in Korea (C-4-11).

The broad subject headings are often repeated within the sequence of letter/number files; for example, American Jewish Committee files are included A-1-1 to A-4-8 and E-1-E-35; L-1 to L-5-35; P-1-1 to P-5-9; S-1-1 to S-1-25; and V-1-1 to V-1-13. This system may seem confusing at first, but most likely it was as simple as assigning a new letter/number designation as later files were created. The system may have also have referred to the various locations of cabinets and file drawers in the house.

Some of the content of the files may duplicate names, events, and business topics found in Series 1, although the files are less extensive than the Special Files. Subjects in Series 2 include the American Jewish Committee, American Trading and Production Company, Israeli affairs, the United Nations, Standard Oil (Ind.), Blaustein's association with institutes and foundations, correspondence with noted international figures, and the family's philanthropic endeavors.

Arranged in Jacob Blaustein's alphanumeric order.

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- 2.179 Standard Oil of Indiana
- 2.179 United Nations

**Box Contents**

- 2.180  
    box
- 2.180 Washington Papers
- 2.180 V-5-17 United Nations - U Thant, 1967

## Series III: Personal

### 67 Boxes

Series 3: Personal is a small series, artificially arranged, and fully processed. Most of the items were removed from the Blaustein residence at Alto Dale. Included in the series are photographs, albums, correspondence, awards, memorials, and certificates.

Of particular interest are files from 1928 into the 1930s that describe the acquisition, alterations, renovations, and interior design for the Blaustein estate, Alto Dale. The property was previously owned by the family of John Goucher, and in the agreement signed April 14, 1928, Blaustein purchased the 185 acres, live stock, trucks, farming equipment, and tools. Thereafter began the complicated business of re-fashioning the grounds and house to the specifications of Mr. and Mrs. Blaustein. Part of the Goucher house was removed entirely, new entrances and porticos were designed, and an entire new wing was built adjoining the south wall of the old house. Blaustein gave to this personal project the same attention to detail that he gave to the other aspects of his business and diplomatic efforts. In Boxes 1 and 2 of Series 3 are building contracts, correspondence, catalogs, blueprints, invoices, notes and drawings, and many complaints related to disputes and delays. Blaustein dealt with Baltimore architects Palmer & Lamden, the contracting firm of L.L. Chambers, and the interior design firm of Milton H. Blum of New York. Included are catalogs that describe selections of tile, appliances, plumbing fixtures, cabinets, an elevator designed by the Otis Company, and the installation of heating and electrical equipment. Blueprints also show the re-design of the gardens. Blaustein was later known to have taken particular pleasure in the growing of orchids, and visitors to Alto Dale often received gifts of the exotic plants after their reception at the house. One grower that Blaustein ordered from was Mansell & Hatcher (Rawson via Leeds, England). A communiqué from the gardeners at

the beginning of the Second World War describes their urgency to sell seedlings since they were forced to use most of their nursery plots for food production

Other personal items include a wonderful collection of photographs: signed photographs to Blaustein with Presidents Truman, Kennedy, and Johnson; Blaustein with other world figures at the UN; Blaustein at many award functions; AJC meetings with prominent speakers; and other early photographs of service stations and tank wagons. All of the photographs are listed in the Container List. Of interest too are original letters to Blaustein from noted persons, including Abba Eban, Levi Eshkol, Hubert Humphrey, Richard Nixon, and Golda Meir (Boxes 3.7 and 3.13).

Box 3.7 also includes incoming correspondence to Blaustein, received during 1950-1965. The papers were part of materials removed from Alto Dale. Most pages include the annotation "study." Some of the letters were found to be in an alphabetical arrangement, and this has been retained. The letters are filed in folders A to Z. Most likely these letters were kept in the Alto Dale study because they are original and are signed by the correspondent. Duplicates of the letters were often kept within other files with other subject headings (e.g., an original Dag Hammarskjöld letter was kept with Blaustein's files at Alto Dale but may have also been copied and included with a United Nations file).

In Box 3.10 photographs show the interiors of the modern, spacious Blaustein Building, headquarters for the American Trading and Production Corporation and the Crown Central Petroleum Corporation. The layout of the new building was featured in *Progressive Architecture* in March 1964. At the dedication of the building, May 28, 1964, Blaustein remembered the family's first corner office in a small warehouse: "We did not need a large office then; our office was really in our heads. Father and I would be on the street most of the day . . . selling coal oil to grocery stores. They were days during which we could (with our own eyes) really see and feel steady growth and progress. I do not want to forget those early days. That was our beginning."

A collection of letters designated VIP letters are filed in Boxes 3.14 – 3.16. A separate index contains the names. Another collection of original letters is filed in Box 3.17. A series of notebooks that contain an oral history compiled by the American Jewish Committee is filed in Box 3.36.

#### **Box Contents**

- 3.1 Alto Dale
- 3.1 Building contracts, 1929-1931
- 3.1 Payments, 1931
- 3.1 Palmer & Lamden, 1929-1932
- 3.1 L.L. Chambers, 1931
- 3.1 L.L. Chambers
- 3.1 L.L. Chambers, 1930-1932
- 3.1 Beckley, Authorizations, Bills, Payments, 1930-1932
- 3.1 Milton H. Blum, 1930-1933
- 3.1 Decorations, Installations, 1930-1931 (3 folders)
- 3.1 Decorations - tiles, floors
- 3.1 Bills, 1935
- 3.1 George Burnham, 1935
- 3.1 Correspondence, General, 1932-1936
- 3.1 Alto Dale Farms, 1931
- 3.1 Alto Dale Farms, 1932

#### **Box Contents**

- 3.2 Alto Dale: 1929-1931
- 3.2 Facts leading up to purchase of the property
- 3.2 Specifications for Palmer & Lamden, Architects
- 3.2 Correspondence re: building of Alto Dale (7 folders)
- 3.2 Building catalogs/decoration catalogs
- 3.2 Blueprints

#### **Box Contents**

- 3.3
- 3.3 Jacob Blaustein? Louis? Tank wagon
- 3.3 Jacob Blaustein; Louis Blaustein; JB and LB at their desks in office
- 3.3 Lord Baltimore Filling Station
- 3.3 Harry S. Truman, Alto Dale, Sept. 19, 1958
- 3.3 Meeting with Soviet Deputy Premier, Soviet Ambassador, Jan 15, 1959

- 3.3 South American Mission, Leaving NY, Aug 6, 1958
- 3.3 Jewish Centenary - Jacob Blaustein and Dwight D. Eisenhower
- 3.3 Sovereign Order of the Hospitalers
- 3.3 Jacob Blaustein w. John McCloy, 1953
- 3.3 Palestine Issues: Jacob Blaustein, Lord Halifax, Joseph Proskauer, 1944
- 3.3 Jacob Blaustein. US Representative to UN General Assembly, 1955
- 3.3 Jacob Blaustein, Sara and Herbert Ehrmann - Conference of Hope, 1955
- 3.3 Jacob Blaustein, Mrs. Jacob Blaustein - end of term, AJC president, 1954
- 3.3 Jacob Blaustein, John Slawson, Simon Segal - Talks on Europe's Jews, 1946
- 3.3 Jacob Blaustein, Thurgood Marshall - Awarding medal, 1962
- 3.3 Jacob Blaustein, David Ben-Gurion - NY, 1962
- 3.3 Jacob Blaustein, Ambassador Menshikov, Herbert Lehman, Premier Mikoyan Irving M. Engel protesting Soviet Jews' plight, 1959
- 3.3 Jacob Blaustein, President Kennedy, Herbert Lehman - To discuss civil rights, 1962
- 3.3 Jacob Blaustein, Cardinal Lawrence Shehan, 1966
- 3.3 Library, AJC Headquarters, NY
- 3.3 Blaustein family members
- 3.3 American Trader
- 3.3 Oheb Shalom, 1949
- 3.3 Boarding Plane, 1950
- 3.3 Jewish War Veterans
- 3.3 Union Trust
- 3.3 UN Day, White House, 1949
- 3.3 Play committee, Baltimore Polytechnic High School, Baltimore
- 3.3 Carnegie Foundation Dinner, Oct. 2, 1950
- 3.3 Baltimore Zionist Dinner - Dec. 7, 1966, Brandeis award to Jacob Blaustein
- 3.3 Jewish Welfare Federation dinner - Cleveland, Feb. 12, 1947
- 3.3 Blaustein Building Interiors
- 3.3 Pan American Refining Corp., 1943
- 3.3 2nd Reunion Dinner, Distribution & Marketing Comm. - Dec. 3, 1947
- 3.3 Amoco Oil (Logo)
- 3.3 Family Letters
- 3.3 American Jewish Tercentenary Comm. - June 15, 1955
- 3.3 American Jewish Tercentenary Comm. - June 15, 1955
- 3.3 List of callers, Alto Dale - Week of death of Louis Blaustein
- 3.3 Remarks: Funeral of Louis Blaustein - July 29, 1937
- 3.3 Tribute to Louis Blaustein, Advertising Club - Emerson Hotel, Baltimore, MD, Feb 16, 1938 (With photo of Louis Blaustein)
- 3.3 Clippings: Obituaries, Louis Blaustein
- 3.3 Clippings: Establishment of Blaustein Foundation
- 3.3 Clipping Service: Louis Blaustein illness and death
- 3.3 Memorials: Jacob Blaustein - Alto Dale Visitors; Guest Book; Services
- 3.3 Memorials: Jacob Blaustein - Telegrams received
- 3.3 Memorials: Jacob Blaustein - Board of Directors, Standard Oil (Ind.)
- 3.3 Memorials: Jacob Blaustein - National Petroleum Council
- 3.3 Memorials: Jacob Blaustein - American Petroleum Institute
- 3.3 Memorials: Jacob Blaustein - *Jerusalem Post* - Service, Hebrew Univ. and Photographs
- 3.3 Memorials: Jacob Blaustein - Biographical material given to Theodore R. McKeldin; Obituaries; Baltimore City Council Resolution
- 3.3 Memorials: Jacob Blaustein - American Jewish Committee; Medical Student's Aid Soc; UN Assoc. of

MD Oral History Interviews about Jacob Blaustein

- 3.3 Memorials: Jacob Blaustein - AJC - Jacob Blaustein Institute for the Advancement of Human Rights, Minutes, Reports
- 3.3 Memorials: Jacob Blaustein - Draft, Tribute - National Cyclopedia of American Biography

**Box Contents**

- 3.4 box
- 3.4 Marketing Committee, District 1, Petroleum Industry Committee, April 26, 1944
- 3.4 Reunion Luncheon - Distribution & Marketing Committee, Dec 2, 1946
- 3.4 2nd Reunion Luncheon - Distribution & Marketing Comm., Dec 3, 1947
- 3.4 Supply & Distribution Comm., Jan 26, 1944
- 3.4 42nd Annual Meeting, NY - American Jewish Committee, Jan. 22, 1949
- 3.4 47th Annual Meeting, NY - American Jewish Comm., Jan. 30, 1954
- 3.4 AJC Annual Meeting, Jan. 22, 1949
- 3.4 Democratic National Committee Luncheon, D.C. - Jan. 19, 1949
- 3.4 14th Joint Tech Meeting - May 6 - 7, 1956
- 3.4 Lehigh University
- 3.4 Hebrew Union University
- 3.4 Union of American Hebrew Colleges
- 3.4 Harry S. Truman Library, March 1954
- 3.4 Testimonial Banquet, Phi Lambda Kappa Award of Distinction, Oct. 4, 1958
- 3.4 *A Tribute to Jacob Blaustein* - Testimonial Dinner, Lord Baltimore Hotel, May 22, 1949

**Box Contents**

- 3.5 box
- 3.5 Jacob Blaustein Testimonial Luncheon, Advertising Club of Baltimore, May 25, 1955
- 3.5 Edward L. Doheny (1856-1935)
- 3.5 Jacob Blaustein honored by AJC, 1954
- 3.5 Clippings describing American Oil Co Fire, August 11, 1926, SW Baltimore
- 3.5 Clarkson St. Fire
- 3.5 *Report on Industrial Relations in the Pan Am Petroleum & Transport Co, Inc. and subsidiary companies* [1949-1950]
- 3.5 *Forbes* Correspondence related to Jacob Blaustein cover story Sept. 15, 1958
- 3.5 AJC 50th Anniversary - NY, April 10-14, 1957
- 3.5 Science Leadership Award Dinner - Yeshiva Univ., May 19, 1968
- 3.5 Scopus Award - Hebrew Univ., Nov 21, 1966

**Box Contents**

- 3.6 box
- 3.6 Democratic National Convention, 1952
- 3.6 Honored guest, 1956
- 3.6 Distinguished Service - Jewish War Veterans
- 3.6 Kiplinger Letter
- 3.6 President JFK inaugurated, 1961
- 3.6 Zeta Beta Tau, 1950
- 3.6 Visit to Yad Vashem, 1963
- 3.6 American Liberties Medallion, 1960
- 3.6 *Statement of Jacob Blaustein at the Annual Meeting of Stockholders of Pan Am Petroleum & Transport Co., April 13, 1937*
- 3.6 *A Dramatic Era in History by Jacob Blaustein - Address at 60th Anniversary of the AJC, May 15, 1966*



- 3.6 *The Voice of Reason - AJC Executive Committee, Jacob Blaustein Address, April 29, 1950*
- 3.6 Amoco - Products/Advertising, 1930
- 3.6 Amoco - Products/Advertising, Connie Mack - 1920s and 1930s
- 3.6 Road Maps - IN, NY, TX, PA, OH, NJ, DE, MD, VA, WV
- 3.6 FDR Campaign, 1940
- 3.6 Ben-Gurion Talks and Public Relations, 1950
- 3.6 Testimonial Letters, 1950s
- 3.6 "Single Form" (Hepworth Sculpture) - Presentation, June 11, 1964
- 3.6 *Time* Magazine - Truman Campaign, June 6, 1949, p. 22
- 3.6 Jacob Blaustein Student Notes - Lehigh 1913, with photo
- 3.6 Jacob Blaustein Student Notes - Baltimore Polytechnic High School, 1908
- 3.6 Personal Letters - up to 1935

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- 3.7 Incoming Correspondence, 1950-1965
- 3.7 A - S
- 3.7 Suez, 1960
- 3.7 State Department, 1961
- 3.7 T - W
- 3.7 Wilcox, Francis re: Adolph Eichman Case
- 3.7 U - Z
- 3.7 Printed Materials

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- 3.8 Morton Blaustein
- 3.8 Advertisements
- 3.8 American Jewish Committee, Baltimore
- 3.8 American Jewish Committee, 1947-1950
- 3.8 American Jewish Committee, National 1949
- 3.8 AJC Discussion Groups, Baltimore
- 3.8 American Veterans Committee 1949-1950
- 3.8 AJC National Committee 1950
- 3.8 Associated Jewish Charities 1949
- 3.8 Baltimore 1949-1950
- 3.8 Bank account, Union Trust 1949
- 3.8 Commentary
- 3.8 Committee for Effective Citizenship - JHU 1949
- 3.8 Correspondence 1947-1950
- 3.8 Correspondence Occasions 1939-1947
- 3.8 Correspondence 1946-1949
- 3.8 Correspondence - unfilled
- 3.8 Cornell University 1943-1946
- 3.8 Union for Democratic Action 1946
- 3.8 Emily Neuman Memorial Committee 1948
- 3.8 Hebrew
- 3.8 Israel Trip 1949
- 3.8 Jewish Big Brother League 1947-1950
- 3.8 Jewish material (Except AJC)
- 3.8 Jewish Welfare Fund of Baltimore
- 3.8 Johns Hopkins University: Freshman 1946-1947
- 3.8 Johns Hopkins University: Sophomore 1947-1948

3.8 Johns Hopkins University: Junior 1949-1950

3.8 Johns Hopkins University: Senior 1950-1951

3.8 Johns Hopkins University: Official

**Box Contents**

3.9

box

3.9 Morton Blaustein

3.9 Government Appointments, correspondence

3.9 Louis Blaustein signature

3.9 Funeral of Louis Blaustein

3.9 Blaustein paintings (owned)

3.9 Photographs - Pennsylvania Military College, May 1961

3.9 Certificate - Jewish Theological Seminary of America, 1965-1966

**Box Contents**

3.10 Biographical

3.10 Jacob Blaustein - Biography (9 folders), mostly created 1964-1969

3.10 Interview with Moshe Duchovny

3.10 Biography - Louis Blaustein: [Beginning chapter for proposed book] *Town Hall's Book of Enduring Names 1942*

3.10 Biography - Louis Blaustein, additional pages for proposed book

3.10 Biography - Hilda Katz Blaustein

3.10 Biography - Morton K. Blaustein

3.10 Press Releases

3.10 Bela Kornitzer correspondence

3.10 Clippings (encased) - Blaustein awards

3.10 Awards/Memberships - Jewish War Veterans 1950; FDR Birthday Memorial Committee, 1960

3.10 The President's Club 1963 - Photo of President and Mrs. John F. Kennedy

3.10 Blaustein Building Publicity and Brochures, May 1964

3.10 Bunche, Ralph, 1957-1962, 1963-1964

3.10 United Nations - Bunche, Dr. Ralph Jacob, 1957-1971 (2244)

3.10 Jacob Blaustein and Louis Blaustein at office 1912

3.10 Louis Blaustein

3.10 Lord Baltimore Filling Station - first photo

3.10 First Tank Wagon

3.10 Later Tank Wagons

3.10 Tank wagon; Jacob Blaustein and Morton Blaustein and wife, 1950

3.10 Jacob Blaustein - young man (2 folders)

3.10 Jacob Blaustein, 1944

3.10 Jacob Blaustein - various

3.10 Jacob Blaustein/David Ben-Gurion - Baltimore, May 1951

3.10 The Motor Car Co., Baltimore

3.10 Blaustein family - Henrietta and children

3.10 Jacob Blaustein and Hilda Blaustein

3.10 Hilda K. Blaustein

3.10 Henrietta Blaustein (Mrs. Louis Blaustein)

3.10 Jacob Blaustein and David Ben-Gurion

3.10 Jacob Blaustein, Cardinal Sheehan and others

3.10 Jacob Blaustein with Cardinal Spellman, Dean Rusk - AJC Meeting, NY - April 30, 1964

3.10 Jacob Blaustein with U Thant, Ralph Bunche

- 3.10 *Single Form* UN Sculpture; Nixon visit to UN, 1969
- 3.10 Jacob Blaustein at UN, with Russian Ambassador, and with other officials, 1959
- 3.10 Jacob Blaustein at AJC with Hubert Humphrey; M. Abrams - AJC, NY - May 20, 1962
- 3.10 Jacob Blaustein with MD Governor Theodore McKeldin - UN Assoc. of MD, 1946
- 3.10 Jacob Blaustein with Baltimore Mayor Thomas D'Alesandro presentation of Lord Calvert painting at Peale Museum
- 3.10 Gauguin painting; *Upaupa Schneklud*
- 3.10 American Building, offices

**Box Contents**

- 3.11 box
- 3.11 Photographs: Sculpture, *Single Form*, in B building
- 3.11 Scrapbook pages. Clippings, Testimonial luncheon, Ad Club Baltimore, May 25, 1955

**Box Contents**

- 3.12 box
- 3.12 Alto Dale (4 folders)
- 3.12 Alto Dale - Maxwell [Landscape Architect, 1928-1930]
- 3.12 Larry B. Meyers - Orchids
- 3.12 Alto Dale - snowstorm damage, 1958
- 3.12 Condolence letters - Death of Louis Blaustein (3 folders)

**Box Contents**

- 3.13 box
- 3.13 Papers removed from envelopes titled "Very Special Papers" from Alto Dale, June 2000
- 3.13 Papers removed from Jacob Blaustein suitcases

**Box Contents**

- 3.14 box
- 3.14 VIP Letters in Plastic Covers, already arranged by Jacob Blaustein, from Alto Dale (File G-5-46)
- 3.14 From Alto Dale File (26th Floor - Blaustein Building) (File G-5-47)

**Box Contents**

- 3.15 box
- 3.15 VIP letters from Alto Dale File G-5-48 (26th Floor of Blaustein Building)
- 3.15 VIP letters from Alto Dale File G-5-49 (26th Floor of Blaustein Building)

**Box Contents**

- 3.16 box
- 3.16 VIP Letters removed from Black Binder
- 3.16 VIP Letters (File M-4-47) - General
- 3.16 VIP Letters (File M-4-47) - Congratulatory Letters: Maryland Honors Jacob Blaustein
- 3.16 VIP Letters (File M-4-47) - Congratulatory Letters: Appointment as U.S. Delegate to U.N. 10th General Assembly
- 3.16 VIP Letters (File C-3-10)
- 3.16 VIP Letters (File V-1-34)

**Box Contents**

- 3.17 Tributes
- 3.17 Illuminated Manuscript in appreciation for Blaustein's work with the AJC, 1954
- 3.17 Gavel
- 3.17 Letter opener

- 3.17 Tunisian Medal of Honor
- 3.17 Record: Music before Columbus
- 3.17 Medal
- 3.17 Amoco photo book of "Modernistic" stations, 1939
- 3.17 Honorary Degree Ribbon
- 3.17 USF&G Medal
- 3.17 Medal from Yeshiva University
- 3.17 Scrapbook - Phi Lambda Kappa Medical Fraternity induction, 1958
- 3.17 Portrait Photos
- 3.17 Dag Hammarskjold Lecture, 1963
- 3.17 Secretary's forms and sample book
- 3.17 "Maryland Honors Jacob Blaustein"
- 3.17 "Pragmatism and Petroleum" by Jacob Blaustein
- 3.17 50th Anniversary Program - AJC
- 3.17 Phi Lambda Kappa Quarterly - May 1959 tribute to Jacob Blaustein
- 3.17 *Torch & Oval* [Employee Magazine], n. d.
- 3.17 *Amoco Oval* [Employee Magazine], Sept.-Oct. 1958
- 3.17 *Time* - May 19, 1961
- 3.17 *Baltimore Magazine* - May 1961
- 3.17 *Forbes* - Sept. 15, 1968
- 3.17 *Time* - June 6, 1949
- 3.17 "An American Story," 1960 - Amoco 50th Anniversary publication

**Box Contents**

- 3.18 Outgoing Correspondence: Jan. 1948 - Sept. 1949

**Box Contents**

- 3.19 Outgoing Correspondence: Jan. 1950 - April 1951

**Box Contents**

- 3.20 Outgoing Correspondence: May 1951 - Dec. 1952

**Box Contents**

- 3.21 Outgoing Correspondence: Jan. 1953 - Dec. 1954

**Box Contents**

- 3.22 Outgoing Correspondence: Jan. 1955 - Dec. 1956

**Box Contents**

- 3.23 Outgoing Correspondence: Jan. 1957 - Dec. 1958

**Box Contents**

- 3.24 Outgoing Correspondence: Jan. 1959 - Dec. 1960

**Box Contents**

- 3.25 Outgoing Correspondence: Jan. 1961 - Dec. 1962

**Box Contents**

- 3.26 Outgoing Correspondence: Jan. 1963 - Dec. 1964

**Box Contents**

- 3.27 Outgoing Correspondence: Jan. 1955 - Dec. 1966

**Box Contents**

- 3.28 Outgoing Correspondence: Jan. 1967 - Sept. 1968

**Box Contents**

- 3.29 Outgoing Correspondence: Oct. 1968 - Dec. 1969

**Box Contents**

- 3.30 Outgoing Correspondence: Jan. 1970 - Nov. 1970

**Box Contents**

3.31 Clippings: 1937 - 1947

**Box Contents**

3.32 Clippings: 1947 - 1951

**Box Contents**

3.33 Clippings: 1951 - 1970

**Box Contents**

3.34 Oral History compiled by the American Jewish Committee, with reflections of Jacob Blaustein by noted persons

3.34 XX-1-1 Miscellaneous Notes, 1972

3.34 XX-1-2 Memos for Morton K. Blaustein and DH, 1972

3.34 XX-1-3 Data for M. Krauss, 1972

3.34 XX-1-4 Data re Dr. A. Cordier (not sent), 1972

3.34 XX-1-5 Data re Eichelberger (not sent), 1972

3.34 XX-1-6 Data re H. Humphrey (not sent), 1972

3.34 XX-1-7 Data re Ben Gurion, 1972

3.34 XX-1-8 Data re Abba Eban, 1972

3.34 XX-1-9 Data re Elath, 1972

3.34 XX-1-10 Data re R. N. Gardner, 1972

3.34 XX-1-11 Data re D. N. Goldmann, 1972

3.34 XX-1-12 Data re P. Harman, 1972

3.34 XX-1-13 Data re W. A. Harriman, 1972

3.34 XX-1-14 Data re D. L. Kaplan, 1972

3.34 XX-1-15 Data re Teddy Kolleck, 1972

3.34 XX-1-16 Data re H. C. Lodge, 1972

3.34 XX-1-17 Data re J. McCloy, 1972

3.34 XX-1-18 Data re George McGhee, 1972

3.34 XX-1-19 Data re Theodore McKeldin, 1972

3.34 XX-1-20 Data re Golda Meir, 1972

3.34 XX-1-21 Data re Oppenheimer, 1972

3.34 XX-1-22 Data re Rolf Pauls, 1972

3.34 XX-1-23 Data re I. Rabin, 1972

3.34 XX-1-24 Data re Cardinal Shehan, 1972

3.34 XX-1-25 Data re J. Sisco, 1972

3.34 XX-1-26 Data re Sobeloss, 1972

3.34 XX-1-27 Data re F. Wilcox, 1972

**Box Contents**

3.35 Publicity - Pan -Amoco Launching 1936

**Box Contents**

3.36 Commission on Marine Science, Engineering & Resources & NOAA [1969]

3.36 Lawsuit, 1937

**Box Contents**

3.37 1 North Charles; 1 Charles Center 1960-1971

**Box Contents**

3.38 Death of Jacob Blaustein - Nov 15, 1970

3.38 ATAPCO, Baltimore St Building, Crown Central, Standard Oil (IN), AMOCO

**Box Contents**

3.39 Mrs. Jacob Blaustein

3.39 Lehigh University, United Nations 1955, United Nations Week 1957, Oil

3.39 Progress Week, 1957

**Box Contents**

3.40 Jacob Blaustein, General 1969-1971

3.40 Jacob Blaustein, General 1964-1968

**Box Contents**

3.41 Jacob Blaustein, General 1958-1963

3.41 General Miscellaneous 1936-1959; Merger 1954; Ad Club Function 1955

**Box Contents**

3.42 Jacob Blaustein: General 1934-1959

**Box Contents**

3.43 Charities: AJC, 1951-1952

**Box Contents**

3.44 Charities: American Jewish Committee, 1950

3.44 Charities: American Jewish Committee, 1955-1955

**Box Contents**

3.44 Charities: American Jewish Committee, 1950

3.44 Charities: American Jewish Committee, 1955-1955

**Box Contents**

3.45 Thalheimers; Henry J. Rosenberg; Mrs. Louis Blaustein; Louis Blaustein; L & HB Foundation; Tax situation; ONA Gasoline conservation

3.45 Morton & Nancy Blaustein; Rosenberg Family; Barbara B. Hirschhorn, David; Elizabeth B. & Arthur E. Roswell

**Box Contents**

3.46 Jewish Affairs 1967-1971

3.46 Jewish Affairs 1962-1966

**Box Contents**

3.47 Jewish Affairs 1959-1961

3.47 Jewish Affairs 1956-1958

**Box Contents**

3.48 Daily index cards listing Jacob Blaustein's appointments, 1947-1955

**Box Contents**

3.49 Daily index cards listing Jacob Blaustein's appointments, 1955-1959

**Box Contents**

3.50 Daily index cards listing Jacob Blaustein's appointments, 1959-1962

**Box Contents**

3.51 Daily index cards listing Jacob Blaustein's appointments, 1962-1964

**Box Contents**

3.52 Daily index cards listing Jacob Blaustein's appointments, 1964-1966

**Box Contents**

3.53 Daily index cards listing Jacob Blaustein's appointments, 1966-1968

**Box Contents**

3.54 Daily index cards listing Jacob Blaustein's appointments, 1969-1970

**Box Contents**

3.55 David Ben-Gurion

3.55 John Foster Dulles

- 3.55 Abba Eban, Theodor Kollek, Eleizer Kaplan
- 3.55 Abba Eban, Avraham Harman
- 3.55 Dwight David Eisenhower
- 3.55 Nahum Goldmann
- 3.55 Dag Hammarskjold
- 3.55 David Hirshhorn
- 3.55 Lyndon B. Johnson
- 3.55 Henry Cabot Lodge
- 3.55 Golda Meir
- 3.55 Edward R. Murrow
- 3.55 John J. McCloy, John Slawson
- 3.55 Eleanor Roosevelt
- 3.55 William M. Rountree, Thomas Dewey
- 3.55 Adlai Stevenson
- 3.55 Henry L. Stimson
- 3.55 Harry S. Truman
- 3.55 Outgoing to Harry S. Truman
- 3.55 Correspondence (Various) Related to Jacob Blaustein's appointments and Israeli matters
- 3.55 Correspondence (Various) Related to Government officials
- 3.55 Correspondence (Various) Related to Gifts, appreciations
- 3.55 Correspondence (Various) Related to Government officials, appreciations
- 3.55 Congratulatory letter, March 20, 1925 - Jacob Blaustein marriage
- 3.55 Trip to Egypt, 1954
- 3.55 Report from Israel, 1967
- 3.55 The Maryland Institute - Honorary Doctor of Fine Arts, June 1, 1966
- 3.55 Album: Photographs, Jacob Blaustein bronze sculpture
- 3.55 Testimonial Luncheon - *Maryland Honors Jacob Blaustein*
- 3.55 Housing Emergency, 1941-1942

**Box Contents**

- 3.56 Oral history interview with John Katz re: Jacob Blaustein

**Box Contents**

- 3.57 Alto Dale

**Box Contents**

- 3.58 Alto Dale

**Box Contents**

- 3.59 Alto Dale

## **Series IV: Subject Files, Part III**

134 record center boxes

Series 4 shares some similarities in content to Series 1 and 2, although the files are generally smaller. The filing system for Series 4 is a series of double letter/number designations. Subject headings have been retained. Files beginning with AA through KK are filed alphabetically, and are mainly files with proper names of persons or institutions.

This series includes material on Jacob's wife, Hilda, who served as either board member or executive officer for numerous charitable organizations, including United Jewish Appeal, American Jewish Committee, Baltimore Jewish Council, Jewish Educational Alliance, Women's Advertising Club of Baltimore, National Conference of Christians & Jews, Jewish Family & Children's Society, Associated Jewish Charities & Welfare Fund Campaign, and the Governor's Commission for the Municipal Court. As a representative of these groups, Mrs. Blaustein often traveled separately from her husband and was called on to give speeches and presentations. Copies of some of these speeches are included in Files AA-1-63 to AA-1-69. Two of her most interesting speeches, presented in Baltimore on December 28, 1954 and January 1955, following the second of her trips to Israel, detail her observations of the state at its earliest beginnings (File AA-1-56). Her son, Morton, had noted that Mrs. Blaustein had "cried her way through Israel" during her first trip five years previous.

Copies of Jacob Blaustein's letters to his wife during their various separations in 1953 (File AA-1-56) are especially revealing of life away from business and government. He once noted, "Alto Dale is not Alto Dale" while she was away. Blaustein's letters are serious accounts of his meetings and impressions, but they also reveal the trust and faith shared by husband and wife. In a copy of a letter to Mrs. Blaustein dated January 23, 1954, Blaustein asked her to review a statement he was to give at a reception for the President of Turkey because he found her "so helpful with respect to my speeches."

Also of interest in the series are files TT-1-1 to UU-4-28 (1967-1970) that describe Jacob Blaustein's appointment to the Commission on Marine Science, Engineering and Resources (COMSER). He was appointed by President Lyndon B. Johnson and described the work of the commission as "interesting and fascinating." One function of the commission was to search out living resources (food and protein) in the world's seas that might eventually be used to feed the many undernourished populations of the world.

Files VV-1-1 to VV-6-45 include most of Blaustein's noted speeches from 1945-1969, including his addresses before the United Nations; tributes to Dag Hammarskjöld and Eleanor Roosevelt; talks for the American Jewish Committee; acceptance speeches in appreciation of the many awards presented to him; and speeches made at meetings in New York and across the country, in Israel and European cities, and at local charity events.

Arranged in Jacob Blaustein's original alpha-numeric sequence.

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4.18 CC-4-152 Executives Dinner Club, 1951  
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4.18 CC-4-154 Explorer's Club, 1963  
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4.18 CC-4-157 Ezra, Silas, 1957  
4.18 CC-4-158 Ezekiel, Mordecai, 1939-1941  
4.18 DD-1-1 Fabian, Dr. Bela, 1949-1952  
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4.18 DD-1-3 Fagan, Dr. Maurice, 1950  
4.18 DD-1-4 Fair Campaig Practices, 1961-1964  
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4.18 DD-1-7 Falk, Leon, 1946-1953  
4.18 DD-1-8 Falk, Foundation, 1941-1964  
4.18 DD-1-9 Falk, Gustave, 1951  
4.18 DD-1-10 Falk, Louis, 1951  
4.18 DD-1-11 Falk, Ms. Myron, MT  
4.18 DD-1-12 Falk, Stanley, 1952  
4.18 DD-1-13 Fallon, George H., 1950-1968  
4.18 DD-1-14 Fanning, Leonard, 1967  
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4.18 DD-1-17 Farboil Co., 1963-1965  
4.18 DD-1-18 Farbstein, Hon. Leonard, 1964  
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4.18 DD-1-20 Farmers and World Affiars, 1964-1966  
4.18 DD-1-21 Farnsworth, Jerry, 1941

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4.19 DD-1-27 Faulkner, Bayard, 1951  
4.19 DD-1-28 Fedder Data Centers, 1968-1969]  
4.19 DD-1-29 Fedderman Reuben, 1961  
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4.19 DD-1-33 Federal Shipbuilding, 1937  
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4.19 DD-1-35 Feger, Norman, 1941  
4.19 DD-1-36 Feick, Martie, 1958  
4.19 DD-1-37 Feigenbaum, Rabbi J. M., 1955  
4.19 DD-1-38 Feil, Dr. Harold, 1950  
4.19 DD-1-39 Fein, Isaac, 1964-1968  
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4.19 DD-1-48 Feldman, A. L., 1953  
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4.19 DD-1-67 Filer, W.J., 1947  
4.19 DD-1-68 Financial Post, 1956  
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- 4.19 DD-1-76 Fink, Egon, 1954
- 4.19 DD-1-77 Fink, Eugene, undated
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- 4.20 DD-2-15 Fishel, Stanley I., 1959
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- 4.20 DD-2-21 Fisher, Morton P., 1949-1968
- 4.20 DD-2-22 Fisher, Ray, 1939-1940
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- 4.20 DD-2-33 Fleming, Jas. R., 1961
- 4.20 DD-2-34 Flesch, Geo., 1954
- 4.20 DD-2-35 Flesch, Fritz, 1942
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- 4.20 DD-2-38 Flowerman, Samuel H., 1950
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- 4.20 DD-2-48 Ford, Dr. Frank, 1946-1948
- 4.20 DD-2-49 Ford Foundation, 1947-1969
- 4.20 DD-2-50 Ford, Henry II, 1950-1953
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- 4.20 DD-2-52 Ford, Hon. Richard, 1950
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4.22 DD-3-61 Friedel, Samuel, 1952-1970

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4.22 DD-3-97 Fuller, Ms. Arthur D., 1950  
4.22 DD-3-98 Fulton, C. C. Building Co., 1944-1952  
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- 4.22 DD-3-134 Gas Co., 1939-1951
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- 4.22 DD-3-140 Gawlik, Richard, 1964
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- 4.23 DD-3-147 Geller, A. N., 1952
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- 4.23 DD-3-149 General Admis. Corp., Undated
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- 4.23 DD-3-152 General Electric Co., 1950-1969
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- 4.23 DD-3-154 General Motors Corp, 1953-1969
- 4.23 DD-3-155 General Petroleum Corp., 1941
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- 4.23 DD-3-157 Gentilin, Virgil, 1960
- 4.23 DD-3-158 Geo-Physical Maps, Inc., 1960
- 4.23 DD-3-159 Georgia Council on Human Relations, 1965
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## Series V: Philanthropy

16 record center boxes.

The extensive files forming this series describe Jacob Blaustein's generosity to local (Baltimore), national, and international agencies. Significantly, Blaustein's contributions were not just financial, as the correspondence, reports, and annotations in these files reveal his personal attention to all aspects of the charitable groups and Jewish life.

Blaustein served as president of the Associated Jewish Charities (AJC) from 1936-1940 and chaired the Baltimore campaigns in 1936 (Box 5.8) and 1938 (Box 5.9). Under Blaustein's leadership, the 1938 campaign sought to raise \$550,000, a significant sum for that time. Each of his compelling letters to donors and organizers of the campaign reveals slight variation and personalization rather than being boilerplate reiterations.

Additionally, in his capacity as president of the "Associated" (Boxes 5.8 – 5.13), Blaustein spoke annually at Mt. Pleasant (Jewish Home for Consumptives) and at Levindale (Hebrew Home for the Aged and Infirm). Having previously been a committee member to study the financing and function of the Graduate School for Jewish Social Work, Blaustein also served as a member of the Board of

Jewish Education and chaired the deficit campaign of the Baltimore Hebrew College. Blaustein also received numerous poignant, handwritten letters requesting monetary assistance from desperate local citizens in dire financial straits as well as from overseas Jews attempting to escape from Germany.

Blaustein was a member of the Coordinating Committee of the American Jewish Committee and the Anti-Defamation League of B'nai B'rith, which planned fund-raising for these organizations through the Joint Defense Appeal (Box 5.22). He also served on the boards of the Joint Distribution Committee, American Friends of Hebrew University, Weizmann Institute of Science (Box 5.18), American Fund for Palestinian Organizations (Box 5.22), and the United Service for New Americans (Box 5.21).

As a director of the Baltimore Symphony Orchestra Association (Box 5.11), Blaustein's persuasiveness in collecting overdue pledges earned him the name "Houdini" by one admirer. In a thank you letter to Blaustein for his "Voice of Reason" article, Everett R. Clinchey, president of The National Conference of Christians and Jews, Inc. (Box 5.20), hailed Blaustein as "an American of great stature and a Jew of fine quality."

Blaustein was also a member of the sponsoring committee for "The Eternal Light," a series of half hour radio programs designed for the Jewish and general community and featuring Jewish literature, history, and music. Presented by the Jewish Theological Seminary of America, it was the first dramatized religious program on the air in 1944 (Box 5.18).

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- 5.1 Board Meeting, Pittsburgh - November 6-7, 1943
- 5.1 Board Meeting, New York - May 22, 1943
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- 5.1 Board Meeting and Annual Assembly, Chicago - January 31-February 2, 1942
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- 5.1 Board Meeting, Pittsburgh - October 15-16, 1938
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- 5.1 [Publications and Correspondence 1937]
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- 5.3 Council of Jewish Federations and Welfare Funds: Committee to Study the Establishment of a National Budgeting Process 1940
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- 5.3 Council of Jewish Federations and Welfare Funds: May 17-18, 1941 Board Meeting
- 5.3 Council of Jewish Federations and Welfare Funds: Routine Board Matters - Oct. 26, 1940 (NY), Feb. 3, 1941 (Atlanta)
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- 5.3 Articles "for" or "objective" re: NABS and Jacob Blaustein's attitude towards it
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- 5.4 AJC and Welfare Funds, Mrs. Hilda Blaustein Speech Dec. 6, 1960
- 5.4 Cash reports 1937-1940
- 5.4 General folders - 1926-1927, 1928, 1929, 1930-1931, 1932-1935
- 5.4 [Inauguration of 1928 campaign - Nov. 11, 1928]
- 5.4 1931 Campaign
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- 5.4 1936 Campaign: Jacob Blaustein talks 1936
- 5.4 1936 Campaign: Annual meeting - March 2, 1936
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- 5.4 1936 Campaign: General
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- 5.4 1936 Campaign: Junior Division Lunch Nov. 15, 1936
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- 5.8 Board of Jewish Education [1932-1936]: Leslie Moses Testimonial - March 17, 1936
- 5.8 Board of Jewish Education [1932-1936]: Annual Meeting - Jan. 6, 1937
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- 5.8 Levindale (Hebrew Home for the Aged and Infirm at Levindale) 1936-1940
- 5.8 Levindale (Hebrew Home for the Aged and Infirm at Levindale) 1936-1940: Jacob Blaustein articles in *Jewish Times* - Sept. 1939; Sept. 1940
- 5.8 Levindale (Hebrew Home for the Aged and Infirm at Levindale) 1936-1940: Jacob Blaustein Talks - Sept. 27, 1936; May 23, 1937; Sept. 11, 1938; Sept. 24, 1939
- 5.8 Levindale (Hebrew Home for the Aged and Infirm at Levindale) 1936-1940: L. B. Suskin Memorial - Sept. 1, 1936
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- 5.14 National Conference of Christians and Jews, Inc. 1930-1944, 1944-1950
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## Series VI: Lawsuit



In 1937, Louis Blaustein and Jacob Blaustein entered into litigation against the majority members of the Board of Directors of Pan American Petroleum & Transport Company and the Standard Oil Company of Indiana. The lengthy, complicated negotiations continued until August, 1954. (See: Giddens, Paul H. Standard Oil Company (Indiana). New York: Appleton-Century-Crofts, Inc., 1955). In 1933, the Blausteins sold out their interest in the American Oil Company to Pan Am, and in exchange they became minority stockholders of Pan Am with ownership of 20% of its stock. At that time, Pan Am was owned about 98% by Standard Oil (IN). A contract known as the "Definitive Agreement" (dated February 17, 1922) was signed by the Blausteins and Standard Oil (IN) and Pan Am. The Blausteins were impelled to sell out Amoco and put themselves in this minority position in Pan Am by their desire to become an integrated oil company instead of a merely a selling company dependent upon others for its products. (An integrated company in the oil business is a company with its own crude properties and reserves, its own refineries, its own pipe lines, transportation facilities, crude purchasing organization, and merchandising organization.)

Shortly after the contact was signed, it became evident that Standard (IN) was repudiating important parts of the contract. A smaller refinery than originally planned was built; processing was given to a subsidiary of Standard Oil (NJ); Pan Am was prevented from acquiring any crude properties for a period of three years; and a company-specific pipe line was never acquired. The cost of this to Pan Am was about \$1,000,000 a year. The suit brought by the Blausteins in the state of New York was an action on behalf of the minority stockholders charging that the majority directors of Pan Am had exploited Pan Am for the benefit of Standard (IN). The suit was not brought on the basis of breach of contract, mainly because it was thought that recovery in a stockholders action was likely to amount to a greater sum. Harry L. Stimson represented the plaintiffs and Ralph S. Harris represented the defendants.

The long trial (December 1939 to May 1940) resulted in a victory for the Blausteins. Justice Samuel L. Rosenman, in a 182-page decision, ruled that Standard had violated its fiduciary duty as a major stockholder. Standard appealed the decision. The Blausteins also appealed because more drastic injunctive relief had been denied. On December 19, 1941, the Appellate Division of the New York State Supreme Court by a 3 to 2 vote reversed Rosenman's decision, sustained the defendants' appeal, and ordered the complaint dismissed. The Blaustein interests appealed the decision. After seven years of litigation, the suit came to an end when the New York Court of Appeals on July 19, 1944, by a 4 to 2 vote affirmed the decision of the Appellate Division which had ruled in favor of the defendants.

In 1945, the Blaustein interests brought suit against Standard (IN) in the Superior Court of Delaware alleging a breach of the "Definitive Agreement" and sought damages of \$50,000,000. Motions filed by Standard (IN) were taken to the Supreme Court of Delaware and an appeal was filed with the Supreme Court of the US. In March 1949, the Supreme Court dismissed the appeal for lack of any substantial federal question. In 1951, there were three suits in the Superior Court of Delaware still pending. All the litigation was finally resolved on August 17, 1954, when the Blaustein interests and Standard (IN) reached an out-of-court settlement. Pan Am was merged into Standard (IN), and the Blausteins exchanged their stock in Pan American for stock in Standard, becoming one of the largest stockholders. Amoco became a wholly owned subsidiary of Standard (IN). Jacob Blaustein became a Director of Standard (IN).

## Bound Volumes Subseries

This group contains the printed and bound volumes from the New York and Delaware lawsuit. There were numerous duplicates found which actually made up the bulk of the material received from Governor Miller of Delaware (see subseries 6) and Richards, Layton, Finger of New York (see subseries 7). Most of these duplicates have not been retained except where handwritten annotations were found. Many bound volumes were also found filed with material in the other subseries - they were also placed in the bound volumes group (for continuity) with this being so noted in the various indexes where they exist.

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- 6.1.1 NY 5-10 Memo in Support of Plaintiffs' Motion for Examination Before Trial (1940)
- 6.1.1 NY 5-11 Plaintiffs' Memo in Support of Motions to Modify Defendants' Notices Requiring Bills of Particulars (1940)
- 6.1.1 NY 5-12 Plaintiffs' Reply Memo (1940)
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- 6.1.1 NY 5-14 Preliminary Trial Memo of Defendants, Standard Oil Co. (N.J.), Standard Oil Co. of New Jersey and Walter S. Teagle (1940)
- 6.1.1 Plaintiffs' Trial Memorandum (1940)
- 6.1.1 7-1-1 Plaintiffs' Brief in Opposition to Motion to Dismiss (1940)
- 6.1.1 NY 5-18 Memo in Opposition to Motion to Set Aside Service on Defendant Standard Oil Co. (Indiana) (1940)
- 6.1.1 NY 5-19 Memo in Opposition to Defendants' Motion to Strike Out Portions of the Complaint
- 6.1.1 7-1-2 Brief for the Plaintiffs' on Special Points- Jan 1940
- 6.1.1 7-1-3 Plaintiffs' Supplemental Memo on Jurisdiction, Motion to Dismiss, Evidence- Jan. 1940
- 6.1.1 7-1-4 Tentative Draft- Memo on Behalf of Indiana in Support of Motion to Dismiss- 1/12/40
- 6.1.1 7-1-5 Glossary and Table of Exhibits Accompanying Indiana's Motion to Dismiss- Jan 1940
- 6.1.1 7-1-6 Preliminary Brief on Behalf of New Jersey in Support of Motion to Dismiss- 1/12/40

- 6.1.1 7-1-7 Plaintiffs' Brief on Facts- Feb 1940
- 6.1.1 7-1-8 Memo on Behalf of Indiana in Support of Motion to Dismiss- 2/9/40
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- 6.1.1 7-1-10 Brief on Behalf of New Jersey in Support of Motion to Dismiss- 2/9/40
- 6.1.1 7-1-11 Plaintiffs' Reply Brief- Feb 1940
- 6.1.1 7-1-12 Reply Memo on Behalf of Indiana in Support of Motion to Dismiss- 2/17/40
- 6.1.1 Reply Brief of Plaintiff- Intervener Haas- 5/13/40
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- 6.1.1 7-1-14 Plaintiffs' Brief- Initial Printing 5/15/40 (bears notation 7-1-13 is final)
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- 6.1.3 Supreme Court of the State of New York - Appellate Division- First Department
- 6.1.3 7-1-24 Plaintiffs' Brief on Cross-Appeal- March 1941
- 6.1.3 7-1-25 Plaintiffs' Reply Brief on Cross-Appeal- 4/28/41
- 6.1.3 7-1-26 Answering Brief of Indiana and Directors- April 1941
- 6.1.3 NY 5-26 Brief of Respondent (Standard Oil of Indiana) Appearing Specially (on motion to vacate service) (1941)
- 6.1.3 7-4-3x Arguments on Appeal Before Appellate Division- 5/27/41 (2)
- 6.1.3 NY 6-11 Reply Brief of Indiana (1941)
- 6.1.3 NY 6-12 Points in Reply of Plaintiffs on Cross-Appeal (1941)
- 6.1.3 7-4-7x Plaintiffs'-Respondents'-Appellants' Memo in Opposition to Order Submitted by Defendants (1941)
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- 6.1.4 Volume 3: Decision - Interlocutory Judgment
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- 6.1.5 Volume 10: Case and Exceptions - Testimony Blaustein, Francis
- 6.1.5 Volume 11: Case and Exceptions - Testimony Hundall, McKay
- 6.1.5 Volume 12: Case and Exceptions - Testimony Seubert, Stephens
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- 6.1.9 19-1-22 Points of Plaintiffs- Appellants (1942)
- 6.1.9 19-1-7 Points of Plaintiffs- Appellants (10/28/42) (6)
- 6.1.9 19-1-9 Points of Defendants- Respondents Standard Oil of Indiana (2/15/43)

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## **Blaustein Building Storage Cabinets Subseries**

This group contains lawsuit material from the Blaustein building storage cabinets. These were the Baltimore "working" files which contain the day to day lawsuit matters such as general correspondence, notes, reports, studies, financial statements, copies of trial testimony, etc. A separate index exists for these files entitled "Section II - General Index of Storage Cabinets."

Cabinets 1-4 are J. Blaustein's lawsuit files containing notes of board meetings, general correspondence and lawsuit matters, files re exhibits during examination before trial, and examination before trial testimony (and notes).

Cabinets 5-6 are M.J. Gateley lawsuit files (as well as some H.L.H. work, see also subseries 8). Cabinet 7 contained briefs (removed to subseries 1), exhibits produced during examination before trial, and work papers re lawsuit matters. Cabinet 8 is storage and current work of Robert Eakins (only 1 drawer found- cabinet 8 has its own handwritten index entitled "Index to RE Files"). Cabinet 9 is files prepared by J. Blaustein relating directly to the lawsuit. These files were brought together for examination by the lawyers. The papers were photocopied, indexed, and assigned a B-Number, a B-Letter, or a Number-A.

The following list consists of 38 boxes, each box given a general description and list of files it contains. The files are numbered according to their cabinet, with each cabinet having a corresponding index in "Section II". Therefore file 1-1-1 designates cabinet 1, drawer 1, file 1.

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- 6.2.22 6-1-24 Eakens - Analysis of Statistical Data on the Petroleum Industry for the Period October, 1932 to June, 1933
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- 6.2.22 6-1-27 Eakens - The De-Barment of Waters-Pierce Oil Company from doing Business in Texas
- 6.2.22 6-1-28 Eakens - Analysis of Cost of Gathering Crude Oil and Return on Investment of the Toronto Pipe Line Company 1934 - 1937
- 6.2.22 6-1-29 Eakens - Memo Setting Forth Data Available and Required to prove the Nine Points in Mr. Klot's Outline of September 13, 1933 entitled Blaustein vs Indiana
- 6.2.22 6-1-30 Eakens - Analysis of Data on Stanolind and Pan American Pipe Lines - Tables I to XVI
- 6.2.22 6-1-31 Eakens - Comments in re Mr. Noye's Outline dated 2/8/59, entitled Examination of Mr. Peake on his Letter to R. E. Wilson November 18, 1937 (A715) and in Regard to Mr. Peake's Estimates in his letter of November 18, 1937
- 6.2.22 6-1-32 Eakens - Memorandum Computing Stanolind's Cost of Production and Net Profit 1933 - 1937 in East Texas District and Certain Gulf Coast Fields, exclusive of the Yount-Lee Purchase
- 6.2.22 6-1-33 Eakens - Memo on Pipe Line Case
- 6.2.22 6-1-34 Index of Individual; Stocking and Eaken's reports (comprising Files 6-1-6 to 6-1-36)



6.2.22 6-1-35 Eakens - Memo on the George Weber Article of April 18, 1940

6.2.22 6-1-36 Analysis of Connections Exhibits

**Box Contents**

6.2.23 6-2-1 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.23 6-2-2 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.23 6-2-3 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.23 6-2-6 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.23 6-2-8 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

**Box Contents**

6.2.24 6-2-9 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-10 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-11 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-12 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-13 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-14 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-15 This entire drawer is devoted to Trial Testimony subdivided into various books - Pages 1 to 5469. The books are marked File Nos. 6-2-1 to 6-2-15, inclusive.

6.2.24 6-2-16 General Index of Testimony During Trial

6.2.24 6-2-17 Digest - Trial Testimony of Wilson, Carroll and McKeever

6.2.24 6-2-18 Digest - Trial Testimony of Stephens, Barkdull and Tappen

6.2.24 6-2-19 Digest - Trial Testimony of K. F. Steinmann

6.2.24 6-2-20 Digest - Trial Testimony of E. G. Seubert

6.2.24 6-2-21 Digest - Trial Testimony of Jacob Blaustein

6.2.24 6-2-22 Book #1, Lawyers Digest of Trial Testimony

**Box Contents**

6.2.25 Files 6-2-23: M. J. Gately files - digest of trial testimony

6.2.25 Index of Testimony

6.2.25 Examination before Trial, volumes 1-4

6.2.25 Examination before trial of Baker, Carroll, Farish, and Eames

6.2.25 6-2-23 Book #2, Lawyers Digest of Trial Testimony

**Box Contents**

6.2.26 M. J. Gately files - Examination before trial in binders

6.2.26 Examination before trial of Paulus, Peake, Seubert, Stephens, and Teagle

**Box Contents**

6.2.27 Files 6-4-1 through 27: Working papers of H. L. Honemann and M. J. Gately re examination before trial and other lawsuit matters

**Box Contents**

6.2.28 Files 6-4-28 through 32: bills of particulars

6.2.28 1. Index to Exhibits- Pan Am Series

6.2.28 2. Exhibits 1-A through 11-A

6.2.28 3. Exhibits 73-A, 75-A, 139-A, 147-A, 153-A through 171-A, 172-A, 175-A through 185-A, 187-A through 196-A, 198-A

- 6.2.28 4. Exhibits 201-A, 204-A, 210-A, 221-A, 213-A, 217-A through 221-A, 222-A through 232-A 234-A
- 6.2.28 5. Index to Exhibits - Standard Oil of Indiana Series
- 6.2.28 6. Exhibits 1, 2, 6, 13 through 20
- 6.2.28 7. Exhibits 21 through 24, 42, 43, 66, 76 through 83, 90 through 129, 130-2, 130-5, 130-6, 130-7, 130-11, 130-13, 130-15, 130-19, 139-20
- 6.2.28 8. Exhibits 130-22, 130-23, 130-25, 130-27, 130-29, 130-30, 130-31, 130-33, 130-38, 130-43, 146 through 157, 159, 164, 165, 166, 172 through 175, 177, 178, 179, 181, 183, 184
- 6.2.28 9. Exhibits 185, 187 through 193, 195, 199. 204 through 216, 218-A, 225/1 through 225/5

**Box Contents**

- 6.2.29 Files 7-3-3 through 9: exhibits produced during trial
- 6.2.29 10. Standard Oil of Indiana Series Exhibits 225/6 through 225/15
- 6.2.29 11. Exhibits 225/16 through 225/23
- 6.2.29 12. Index to Exhibits - Standard Oil of New Jersey Series
- 6.2.29 13. Exhibits 18-B, 39-B, 49-B through 64-B, 67-B through 73-B

**Box Contents**

- 6.2.30 Files 7-4-1 through 13, 15, 16, 17x, 19x through 22x; 8-1-81, 104, 105, 106, 110, 113: Work papers of M. J. Gately and H. L. Honemann re lawsuit matters; some Robert Eakens files

**Box Contents**

- 6.2.31 Files 8-1-114 through 119; B1a through B16a, B19a through B30a: Robert Eakens files; Jacob Blaustein's "B" files prepared by Blaustein for examination by lawyers

## **New York Files Subseries**

**Box Contents**

- 6.3.1 Files NY-1-1, 2, 4, 5: Examination before trial testimony

**Box Contents**

- 6.3.2 Files NY-1-7, 7a, 8 through 12, 15, 16, 18, 19, 21 through 29: Examination before trial testimony and digests, and stenographic transcripts of trial testimony

**Box Contents**

- 6.3.3 New York Files
- 6.3.3 NY-2-5, 8 through 11, 13 through 16: Examination before Trial testimony, analyses of testimony, and current digests of testimony

**Box Contents**

- 6.3.4 New York Files
- 6.3.4 NY-2-17 through 21; NY-3-1,2: Current digests of testimony, digest of trial record, and indexes to examination before trial

**Box Contents**

- 6.3.5 NY-3-3 through 9, 12, 13: Examination before Trial testimony; lawyers' notes re cross examination

**Box Contents**

- 6.3.6 NY-4-1 through 7, 9 through 41; NY-5-7, 30; NY-7-1, 2: Analyses re Pan Am Refining; accountants' memoranda; lawyers' notes; financial data; and lists of officers and directors folder

**Box Contents**

- 6.3.7 Files NY-7-3, 4, 5; NY-9-1 through 13, 18, 19, 21 through 24, 29 through 32: Photostats of agreements re Texas City Refinery; lawsuit data; accountants' records; and reports of Robert Eakens

**Box Contents**

- 6.3.8 Files NY-9-33, 34, 35; NY-11-1 through 7: Orders re Examinations, Complaints and Answers, Bills of Particulars, and stenographic transcripts of trial testimony

**Box Contents**

- 6.3.9 Files NY-11-8, 9, 13 through 18, 20, 21; NY-12-1, 2, 3: Stenographic transcripts of trial testimony, Summons and Complaints, notices of motions for examination before trial, Bills of Particulars, and orders re examinations

**Box Contents**

6.3.10 Files NY-12-4 through 10: Stenographic transcripts of trial testimony and orders re examinations

**Box Contents**

6.3.11 Files NY-12-11 through 21: Orders re examinations, stenographic transcripts of trial testimony, and newspaper clippings re trial

**Box Contents**

6.3.12 Files NY-13-1 through 4, 9 through 18: Files re refining, crude production crude purchasing, marketing, and financial data

**Box Contents**

6.3.13 Files NY-13-19 through 21; NY-14-1 through 6: Files re anti-trust documents, marketing charge and crude purchasing, crude inventory, pipe line data, and gasoline overcharge

**Box Contents**

6.3.14 Files NY-14-7, 8, 10 through 19: Files re gasoline overcharge, integration, domination, "Community of Interest," company minutes, Bunker "C," and Indiana stock purchase plan

**Box Contents**

6.3.15 Files NY-15-1 through 10: Files re Petroleum Heat and Power Co., financial data, domination, and excerpts re examinations

**Box Contents**

6.3.16 Files NY-15-11 through 23; NY-17-1 through 4: Files re domination, excerpts of minutes, expansion and integration, Pan Am Refining, and other lawsuit data

**Box Contents**

6.3.17 Files NY-17-5 through 11: Files re Pan Am Refining

**Box Contents**

6.3.18 Files NY-17-12, 13, 14; NY-18-1 through 5: Files re Pan Am Refining, the Texas City refinery, and the Baytown refinery

**Box Contents**

6.3.19 Files NY-18-6 through 19: Files re the Baytown refinery and Texas City refinery lab reports

**Box Contents**

6.3.20 Files NY-18-21, 22; NY-19-1 through 7: Pan Am Refining Corp. cargo certificates, files re the Texas City refinery, and the Foster-Wheeler Contract

**Box Contents**

6.3.21 Files NY-19-8, 9; NY-20-1, 2, 3: Texas City construction contracts and files re Pan Am P and T income tax reports

**Box Contents**

6.3.22 Files NY-20-4; NY-21-1 through 7: Photostats of some exhibits, examination before trial testimony, and other lawsuit data

**Box Contents**

6.3.23 Files NY-25-1 through 10: Minutes of Amoco and Lord Baltimore Filling Stations spanning 1921-43

**Box Contents**

6.3.24 Files NY-25-11 through 19: Minutes of Lord Baltimore Filling Stations, Amoco (Mass.), Mexican Petroleum Co., and Pan Am Pipe Line Co. spanning 1921-43

**Box Contents**

6.3.25 Files NY-27-1 through 6, 12 through 18; NY-28-1, 2, 3: Files re Carroll's informal minutes, examination of Carroll, trial testimony, and minutes of Pan Am Refining Co. spanning 1933-37

**Box Contents**

6.3.26 Files NY-28-4 through 17: Minutes of Pan Am Refining Co., Pan Am Production Co., Mexican Petroleum Co., Pan Am Gas Co., and Pan Am P and T Co. spanning 1933-39

**Box Contents**

6.3.27 Files NY-28-18 through 22; NY-32-1 through 7: Minutes of Pan Am P and T Co. spanning 1936-42, and files re Bills of Particulars

**Box Contents**

6.3.28 Files NY-29-1 through 5, 11, 12, 13, 17, 18, 24, 27: Files re examination of Peake, Seubert, and Paulus

**Box Contents**

6.3.29 Files NY-32-8 through 12; NY-33-1 through 7: Files re Bills of Particulars, Motion of Examination Before Trial and Inspection, lawyers notes and other lawsuit data

**Box Contents**

6.3.30 Files NY-33-8 through 16; NY-34-1 through 6: Files re lawyers' notes, minutes, Index to Exhibits and Witnesses, examination before trial of Indiana exhibits, lawsuit data re Peake, and other lawsuit data

**Box Contents**

6.3.31 Files NY-34-7 through 24; NY-35-1, 2, 3: Files re examination of Seubert, Paulus, Baker, Graham, Farish, Eames, Teagle, and others, digests of minutes, Jacob Blaustein rebuttal, and other lawsuit data

**Box Contents**

6.3.32 Files NY-35-4 through 18: Files re testimony, cross-examination, and other lawsuit data

**Box Contents**

6.3.33 Files NY-35-19 through 27; NY-36-1 through 6: Files re cross-examination, trial record, financial data, lawsuit memoranda and Motion to Set Aside Service

**Box Contents**

6.3.34 Files NY-36-7 through 19; NY-37-1 through 4: Files re motions, and other lawsuit memoranda

**Box Contents**

6.3.35 Files NY-37-5 through 24: Files re complaints, motions, Bills of Particulars, briefs, and other lawsuit data

**Box Contents**

6.3.36 Files NY-38-1, 3, 7, 8, 10 through 16: Files re Record on Appeal, various briefs, Jacob Blaustein testimony, and other lawsuit data

**Box Contents**

6.3.36 Files NY-38-17, 18; NY-39-5 through 8, 12 through 19: Files re Jacob Blaustein testimony, orders re examination, examination before trial, Summons and Complaint, Index of Testimony, and other lawsuit data re briefs, motions, etc.

**Box Contents**

6.3.38 Files NY-39-20 through 24: Index of Testimony- Examination Before Trial - Vols. I-IV

6.3.38 Bundles (NY-41): 1. Jacob Blaustein trial notes re New Jersey over-charge on gasoline prices.

6.3.38 Bundles (NY-41): 2. 1939 earnings info for trial, containing some misc. papers, weekly letters, cash sheets, financial statements of Pan Am P and T and Subs.

6.3.38 Bundles (NY-41): 3. Data from J. Blaustein re petro (misc. papers, two volumes of petro documents, and one volume of Bunker C documents

**Box Contents**

6.3.39 Bundles (NY-41): 4. Data re American Oil files in Jacob Blaustein's possession and data re Crawford vs. Mexican Petroleum suit.

6.3.39 Bundles (NY-41): 5. Some notes on discussions; extra copies of notes on discussions with Wilson and also other notes on Chicago matters; notes of discussions with Wilson from 10/4/37 to 12/37.

6.3.39 Bundles (NY-41): 6. Jacob Blaustein notes of New York meetings 2/8/32 to 2/10/32; 1932 merger and facsimiles of executed papers.

6.3.39 Bundles (NY-41): 7. Misc memos re crude.

6.3.39 Bundles (NY-41): 8. Misc data re marketing.

6.3.39 Bundles (NY-42): 1. Crown central financial and operating statements- Dec. 1939.

6.3.39 Bundles (NY-42): 2. Photostat of exhibit 130 (1-52).

6.3.39 Bundles (NY-42): 3. Memos of telephone conversations, 1935-38.

6.3.39 Bundles (NY-42): 4. Pan Am stockholder reports.

6.3.39 Bundles (NY-42): 5. File marked re Klots crude purchasing 1.

6.3.39 Bundles (NY-42): 6. Lists of exhibits.

6.3.39 Bundles (NY-42): 7. Some important W.A. Williams (Crown Central) correspondence

**Box Contents**

6.3.40 Bundles (NY-42): 8. Jacob Blaustein's trial notes re Bunker C.

6.3.40 Bundles (NY-42): 9. Volume containing typed copies of Amoco and Lord Baltimore Filling Stations charters, by-laws, contracts, etc.

- 6.3.40 Bundles (NY-42): 10. Memos of discussions principally with Wilson re our amended answers to defendants' demands for bill of particulars.
- 6.3.40 Bundles (NY-42): 11. Important data as to crude properties.
- 6.3.40 Bundles (NY-42): 12. Agreement between Amoco and Crown Central, and papers re dividend and pre-payment of notes.
- 6.3.40 Bundles (NY-42): 13. Jacob Blaustein's testimony (1st draft).
- 6.3.40 Bundles (NY-42): 14. Various notes and papers in merger trading.
- 6.3.40 Bundles (NY-42): 15. Data re pipe line and crude purchasing agreements with Pan Am (under Blaustein's objections).
- 6.3.40 Bundles (NY-42): 16. Various drafts of contracts.
- 6.3.40 Bundles (NY-42): 17. Extra copies of contract drafts, by-laws, etc.
- 6.3.40 Bundles (NY-42): 18. Various papers in Pan Am deal, 1932.
- 6.3.40 Bundles (NY-42): 19. Drafts of contracts.

## General Documents Subseries

This group contains photostats of documents which the lawyers had made when they examined J. Blaustein's "B-number" and "B-letter" files. They were stored in cabinet 9 drawer 4 but the files have no designations and are not indexed in "Section II" index.

There are several copies of a "Digest to Documents" throughout the collection, but this does not list the documents in the order in which they are filed, but by date and/or subject matter. There is no index to documents like that found for exhibits, although many of these are the same documents.

This subseries consists of 3 boxes containing files placed in numerical and alphabetical order.

### Box Contents

- 6.4.1 Photocopies of selected documents made by the lawyers from Jacob Blaustein's "B-number" and "B-letter" files

### Box Contents

- 6.4.2 Photocopies of selected documents made by the lawyers from Jacob Blaustein's "B-number" and "B-letter" files

### Box Contents

- 6.4.3 Photocopies of selected documents made by the lawyers from Jacob Blaustein's "B-number" and "B-letter" files

## Exhibits Subseries

This group consists of copies of plaintiffs' and defendants' exhibits as well as some originals. Digests of exhibits and a digest of documents are also included.

The first 4 boxes contain the plaintiffs' exhibits. They are listed in the "Index to Plaintiffs' Exhibits" and are filed numerically within the boxes as listed below. The last 2 boxes contain the defendants' exhibits including Indiana, Pan Am, New Jersey and individual defendants. They are listed in the "Index to Defendants' Exhibits" (does not include A1-25) and are filed numerically within the boxes as listed below.

### Box Contents

- 6.5.1 Plaintiffs' exhibits 1 - 194 folder
- 6.5.1 "Re Exhibits" file folder
- 6.5.1 Chart box 2 - Exhibits only - (w/exceptions) folder

### Box Contents

- 6.5.2 Plaintiffs' exhibits 195 - 450 folder

## Series VII: Business

Series 7: Business is another very large series, artificially arranged. The files were removed from storage at various locations, but all original subject headings have been retained. The earliest papers are filed chronologically October 1923 to June 1930 (Boxes 7.1 and 7.2) and include business correspondence related to the Blausteins' transactions with Pan American Transport & Petroleum Co.

All parts of the inter-company organizations are represented in the series. Formal and informal minutes of Board of Directors and Executive Committee meetings held in New York, Baltimore, Boston, and Houston are included for the following companies: Pan Am Petroleum & Transport Co, Pan American Refining Corp, Pan American Production Co, Pan American Gas Co, Pan American Pipe Line Co, American Oil, Lord Baltimore Filling Stations, and Mexican Petroleum Corporation. The series offers a broad record of all aspects of the petroleum industry in the first half of the 20th century: oil field acquisitions, leases, advertising, contracts, agreements, codes, sales reports, purchase of oil tankers, and the growth of filling stations.

Between 1921 and 1932, Louis and Jacob Blaustein oversaw the growth and expansion of their oil business into an inter-company enterprise. By 1932, they had moved from their small space in South Baltimore to larger offices in the Amoco Building, Baltimore, MD. Louis Blaustein had offices on the 14th floor that connected to the office of the First Vice-President and General Manager, Jacob Blaustein. On the same floor was Dr. Alvin Thalheimer, Second Vice-President. Mr. M. J. Gately and Mr. J. Rothfield were assistants to Jacob Blaustein, and Miss V. A. Meyer was secretary.

Correspondence reveals the competitive practices of filling stations and the enforcement of the Clayton Act in the late 1920s. Other documents detail the mergers and expansion of oil production operations; for example, "Stanolind Oil & Gas Company was organized as a subsidiary of [Standard Oil] Indiana to take over properties of Dixie Oil Co. and McMann Oil & Gas Co. as well as properties of some of Indiana's other subsidiaries in the Rocky Mountain area."

Jacob Blaustein's attention to advertising methods, his use of radio commercials, and his attention to the design and distribution of materials (Boxes 7.4 and 7.5) are further indication of his business acumen. In 1930 a huge campaign was launched to promote Amoco's Orange American Gas, the company's newly developed regular motor fuel. Another campaign began in 1933 when Amoco products were extended to Georgia and Florida markets, and the slogan became "American Marches Ahead from Maine to Florida." The agency handling Amoco's advertising, The Joseph Katz Company, devised contests, billboards, original newspaper ads, circulars, testimonial letters, and posters to promote Amoco.

Another milestone for the company occurred on September 24, 1936 with the launching of the tanker Pan Amoco, the first of four new oil tankers being built by the Pan American Petroleum and Transport Company for the American Oil Company. The ship was designed to carry petroleum products from refineries in Texas, Georgia, and Baltimore, Maryland to ocean terminals from Maine to Galveston, Texas. Photographs record the event, including Mrs. Blaustein christening the ship (Box 7.19).

Also of interest in Box 7.14 are a series of Amoco's monthly publication, *Milestones*, from the 1920s and '30s that describe company activities and employee relations. During the Depression years, American businesses responded to the mood of the country in various ways. For example, the American Oil Company attempted to bolster the spirit of the public with parades, radio programs, and "perrallies" for employees. The Director of the American Oil Company Band was Arthur Pryor, who presented a program of military music on Saturday evening radio. On the same program was an American Quartet and a comedian, Jay C. Flippen, whose "side-splitting ballyhoo" was an apparent boost to everyone's morale.

Other papers of interest in this series relate to the requirements set for the petroleum industry by the National Recovery Administration (1933-1935)(Box 7.20). Aggressive advertising was promoted by Hugh S. Johnson, administrator for the agency. The Petroleum Code set strict guidelines for sale and resale accounts, employee salaries, and maintenance of equipment. Blaustein was a member of the Planning and Coordination Committee of the American Petroleum Institute. In that capacity, he paid close attention to the interpretation of the Petroleum Code. Minutes, reports, and other communications are filled with his annotations and corrections (Box 7.55).

In Box 7.5 are the original telegrams that request fuel for Charles Lindbergh's trans-Atlantic flight to Paris in April 1927. (In Series 1, File 2602 is a copy of the receipt for ten drums of Amoco Gas that fueled Charles Lindbergh's trans-Atlantic flight to Paris in April, 1927. Prior to Lindbergh's scheduled departure, the Standard Oil Company (California) phoned Blaustein and told him their shipment of gasoline would not arrive in time for the flight and asked that the American Oil Company rush an emergency shipment to Lindbergh. The fuel was shipped from Baltimore on the B&O Railroad to Hempstead, Long Island).

Records of the Blausteins' numerous business and pleasure trips (Box 7.59) include itineraries, train and plane schedules, hotel reservations, cables, correspondence relating to the purpose of the trip, and some of Jacob Blaustein's daily correspondence with his secretary while away. In Box 7.77 are documents of Blaustein's contacts with the U. S. State Department in consideration of purchasing an oil concession in the Middle East.

#### **Box Contents**

- 7.1 Typescript copies of business letters relating to the Pan American Transport & Petroleum Co.
- 7.1 October - December 1923
- 7.1 January - December 1924
- 7.1 January - December 1925
- 7.1 January - May 1926

#### **Box Contents**

- 7.2 Typescript copies of business letters relating to the Pan American Transport & Petroleum Co.
- 7.2 Rigby, Charles Captain 1927-1931
- 7.2 Humble Oil and Refining Co. 1947-1953
- 7.2 International Bank for Reconstruction & Development 1948-1952
- 7.2 Interstate Commerce Commission 1951 & 1952
- 7.2 Monthly Review - Federal Reserve Bank of Richmond

- 7.2 Weekly Department Store Sales [Board of Governors of the Federal Reserve System] 1944-1947
- 7.2 Weekly Review of Periodicals
- 7.2 Jacob Blaustein Insurance - Correspondence [1937-1945]
- 7.2 [Stockholder Meetings]
- 7.2 Cleveland Trust Co. [Business] Bulletin [1943-1952]
- 7.2 Business Indexes [Board of Governors of the Federal Reserve System] 1943-1947
- 7.2 Annual Petroleum Statement [1942-1951]

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- 7.3 Working Papers - So. Cal. 1929 Contract
- 7.3 California Gas Proposition
- 7.3 Western MD RR
- 7.3 Wakefield, A.
- 7.3 Waverly Oil Works
- 7.3 Walter, E. J.
- 7.3 Gilbert, Harry G.
- 7.3 Goldstone, Herbert
- 7.3 Grassmuck, Chester
- 7.3 Green Cab, Pittsburgh
- 7.3 American Oil, Baltimore
- 7.3 Webber, C. R.
- 7.3 Weirton Steel Company
- 7.3 American Oil - Sales
- 7.3 Benzol Contracts
- 7.3 Wheeling Steel Corp. (4 folders)
- 7.3 White, Weld & Co.
- 7.3 U. S. Steel (4 folders)
- 7.3 Koppers, Ramey-Wood
- 7.3 Portsmouth By-Product Co. - Wheeling Steel Corp.
- 7.3 Ewing, Frederic
- 7.3 Harley, H. A.
- 7.3 American Oil Co. - Approvals, 1925-1930 (6 folders)
- 7.3 Harwood, Paul
- 7.3 Woody J. S. - "Tank Cars," 1929 [photo]

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- 7.4 AMOCO Advertising
- 7.4 Correspondence, 1918-1929
- 7.4 Insecticide, 1929-1930
- 7.4 Envelope, 1925
- 7.4 Railroad tank car; Crescent Air Service; "Orange" American gas
- 7.4 Testimonials (Old), 1915-1920
- 7.4 Motor oil campaigns, 1925-1926
- 7.4 ESSO ads and AMOCO answers
- 7.4 Sales meetings beginning March 1929
- 7.4 American gas and Amoco gas
- 7.4 1933 Advertising (2 folders)
- 7.4 J. Shapiro, 1933-1936
- 7.4 "America Marches Ahead" 1933
- 7.4 Advertising Costs, 1933 (2 folders)

- 7.4 New action gasoline, 1934
- 7.4 Amoco gas campaign, 1935
- 7.4 Advertising campaign, July 1935
- 7.4 American Party Campaign, starting June 8, 1936
- 7.4 1936 preliminary advertising campaign
- 7.4 1936 advertising campaign
- 7.4 25th Anniversary (3 folders)
- 7.4 Advertising Talks, February 1935
- 7.4 Joseph Katz Agency
- 7.4 Marketing Committee

**Box Contents**

7.5 American Oil Company

- 7.5 Joseph Katz Advertising
- 7.5 Amoco Petroleum and its Products
- 7.5 Service Station Data
- 7.5 Lubricating Department
- 7.5 Advertising, 1921-1936: prices, competitive ads
- 7.5 Advertising, 1921-1936: copy (old), 1921
- 7.5 Advertising, 1921-1936: costs, 1928-29
- 7.5 Advertising, 1921-1936: correspondence, 1929-30
- 7.5 Advertising, 1921-1936: "America Marches Ahead" Radio Campaign, October 1933
- 7.5 Advertising, 1921-1936: special circulars
- 7.5 Advertising, 1921-1936: photographs of billboards
- 7.5 Advertising, 1921-1936: Name Contest Planning & Coordination, 1934
- 7.5 Advertising, 1921-1936: E. L. Kalkhof, 1928-1935
- 7.5 Advertising, 1921-1936: radio, 1928-1934
- 7.5 Advertising, 1921-1936: ads, 1933
- 7.5 Advertising, 1921-1936: spring 1933
- 7.5 Advertising, 1921-1936: [assorted materials, 1936]

**Box Contents**

7.6 Business Papers - 1930s

- 7.6 Removed from J. B.'s briefcase

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- 7.7 Acewood Petroleum Corporation 1928
- 7.7 Advertising Agencies 1931
- 7.7 American Building 1925
- 7.7 American Oil Co. - Massachusetts 1930
- 7.7 American Oil & Supply Co. - Newark [NJ]
- 7.7 American Petroleum Institute 1934-1935
- 7.7 American Petroleum Industries Committee 1934-1936
- 7.7 American Trading Corporation Charter
- 7.7 Amoco Code Committee
- 7.7 Amoco - Pure Oil Company 1926-1935
- 7.7 AMOX 1930
- 7.7 Anti-Knock Materials 1924-1930
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7.75 Standard Oil Co. (Indiana) 1953 Form 8-K (Feb. '53, May '53), Form 9-K (Qtrs. Ended 9/30/52, 12/31/52, 3/31/53, 6/30/53)

7.75 Standard Oil Co. (Indiana) 1952 Annual Report (filed 5/29/53), Incentive Stock Option Plan (filed 5/29/53), Form 8 Amendment No. 1 (filed 7/24/53)

7.75 Standard Oil Co. (Indiana) Form 8-K Month of Oct. 1952 (11/10/52), Indenture Dated 10/1/52 (filed 11/10/52) - \$139,640,200 Debentures

7.75 Standard Oil Co. (Indiana) Amendment No. 1 to Form S1 Sept. 11, 1952 - \$139,647,200 Debentures

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## **Series VIII: Petroleum Administration for the War**

25 record center boxes

The Petroleum Administration for War (predecessor agency: Office of Petroleum Coordinator) was one of the wartime Government agencies created in accordance with instructions by Presidents Franklin D. Roosevelt and Harry S. Truman. The agency was created in a letter by President Roosevelt, May 28, 1941, and was responsible for the development and utilization with maximum efficiency of our petroleum resources and our facilities... and at reasonable prices to meet military and civilian needs. This agency would prove to be a unique program of Government/industry cooperation. Representatives of the petroleum industry were invited to Washington in June 1941 to meet with the new agency's coordinator, Secretary of Interior, Harold L. Ickes. Oilmen who feared a new measure of Federal control were told that all that was wanted of them was cooperation in a growing national defense effort. Partnership was the operative word advanced by Secretary Ickes. The industry organized itself into (1) District Committees; (2) a national body - The Petroleum Industry War Council; (3) and an international group - the Foreign Operations Committee.

Oil was heat and light at home, but there were estimated to be at least 500 different petroleum products regularly used by the armed services. From oil came the toluene for TNT used in bombs; the asphalt for airfields, the jellied gasoline for flame throwers, the kerosene for smoke screens; the wax for packaging food and equipment; the petroleum coke for aluminum. The charge to the agency, its committees and subcommittees was to supply and maintain an uninterrupted flow of petroleum and petroleum products sufficient to meet military, industrial, and essential civilian requirements. Among the many accomplishments of the Government/oil industry team was an increase in U.S. crude oil production by more the 44 million gallons daily, a 27% increase from years preceding 1941.

In another unique example of government/industry cooperation, the oilmen voluntarily contributed funds to cover the operating expenses of the committees. A formula was agreed upon whereupon refiners, marketers, and transporters contributed \$.001018 per 42

gallon barrel (1943 budget period).

Blaustein was named by Secretary Ickes to serve in District 1 (Atlantic Seaboard) as a member of the Marketing Committee (established August 1, 1941; broadened to Distribution and Marketing Committee February 10, 1944; terminated August 31, 1945). As a member of the Marketing Committee, J. Blaustein served on two subcommittees: Joint Use of Marketing Facilities and Rationing; J. Blaustein was also a member of the Supply and Distribution Committee (authorized February 18, 1942 and dissolved May 1, 1944).

Blaustein's papers that form this series include correspondence, meeting notes and agendas, press articles, recommendations and orders from Washington, statistical reports, allocations and rationing plans, budgets and assessments. Included also are descriptions of J. Blaustein's talks with committee members and his annotated reports from meetings. It was interesting to note that gasoline rationing was planned as early as June 1941, and a fair gas price for the Baltimore area was established at 18.2 cents per gallon. A controversial ruling mandated that stations in the East were to close 7 p.m. to 7 a.m. beginning in August 1941.

Part of the series includes a previously arranged sequence, Files 1-109, and this arrangement has been retained. Other files in the series are artificially arranged.

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8.1 8. Meeting notes of J. Blaustein & Agendas, 1941-1945

8.1 9. Rationing Plan - Coupon system, 1941-1944

8.1 10. Rationing Plan - Curtailment

8.1 11. Some Closed data for Committee

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8.1 15. Talks and correspondence

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